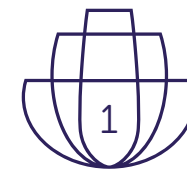


CORPORATE PRESS

200 YEARS OF INNOVATION
1825-2025





Arc, two centuries of expertise and innovation

Founded in 1825 in the heart of Arques in northern France, Arc is the global leader in tableware. For two centuries, the Group's story has been forged by countless innovations, with the same enthusiasm throughout the years: bringing fascination back into daily life for countless people by offering more beautiful, practical, resistant, versatile, health-conscious, and accessible products over the years.

Beginning in 1930, Arc began building its first tank furnaces and installed its first presses. The first glassblowing machines appeared in 1948. Opal glass and shock-resistant glass emerged in 1958. Then, automated stemmed glass manufacturing began in 1960.

Ten years later, the company was at the height of its craft when it developed the world's first mechanical crystal production. It was a veritable revolution that made crystal accessible to all, challenging the status quo.

The Group's R&D department has continued innovating ever since. They have developed new types of glass including Krysta™, an extra-strong, lead-free crystalline as sparkling and resonant as crystal, colored opal or culinary opal.

Over the course of these innovations, Arc has developed new brands that have been a constant presence in the daily lives of people all over the world for several generations: Luminarc™, Arcopal™ and Cristal d'Arques™ Paris for the general public, and Arcoroc™ and Chef&Sommelier™ for professionals.

In 2025, Arc's production capacity reached 3 million glassware articles per day, manufactured in the Group's sites in France, China, the United Arab Emirates, and the US.

French production makes up approximately 50% of global sales revenue. Around 200 collections made on the Arques site received the «Origine France Garantie» in 2019 which has been renewed until 2026, a tribute recognizing the expertise and excellent craftsmanship of Arc's glassmakers.



Luminarc™

Simple, stylish and smart

Since its creation, Luminarc™ has been part of life's meaningful moments. Around the table, the brand shapes experiences of sharing and conviviality through collections of tableware, glassware, and cooking utensils that are beautiful, practical, and accessible.

Inspired by the art of living and French hospitality, Luminarc™ creations elevate everyday life with contemporary design, renowned quality, and durability. Designed to last and made with respect for the environment, Luminarc™ products naturally fit into every home, turning every meal into a special occasion.

Iconic collections

- Arcade
- Arc jug
- Diwali
- La Cave
- Roman
- Trianon

Novelties

- Bloom
- Danbury
- Smart Cuisine Granit
- Summer Pop
- Sweetie Pie

Luminarc

Luminarc™
Luminarc collections





Arcoroc™

Everyday Proof... since 1958

Since 1958, Arcoroc™ has been designing innovative and functional tableware solutions, specifically tailored for the intensive use of the hospitality and catering sectors. Having become the partner of choice for the world's leading chains, the brand stands out through its unique expertise and a constant search for new materials.

Beyond performance and design, Arcoroc™ is committed to sustainable dining. We develop durable, hygienic products with a reduced carbon footprint, designed to meet the daily demands of chefs while ensuring customer satisfaction.

As an iconic brand of the Arc group, Arcoroc™ benefits from an exceptional industrial heritage. In 2026, we are reaching a new milestone in our history with the launch of our high-quality Crystal Glass range.

Iconic collections

- Amélia
- Elégance
- Gravity
- Normandie

Novelties

- Autonomy
- Disco
- Jolly
- Starline
- Wells

ARCOROC



Cristal d'Arques™ Paris

French Easy Chic

Founded in 1968, Cristal d'Arques™ Paris took advantage of technical innovation to produce the first automatically manufactured crystal stemware. Crystal, until then a luxury item, became accessible to all.

Cristal d'Arques™ Paris created desirability through its collections.

Today, the brand is part of the French art de vivre and continues to offer designs that combine tradition and modernity for consumers who enjoy sharing important moments with friends or family around an elegant table.

Iconic collections

- Lady Diamond
- Longchamp

Novelties

- Destinée
- Rendez-vous Brume
- Swirly Spring



2008



Chef&Sommelier™

Créateur d'expériences

Chef&Sommelier™ symbolizes an art of living that embodies the richness of French gastronomy and oenology.

Chef&Sommelier™ imagines glassware collections with pure and elegant design.

It offers a unique signature for serving fine tables, and the demanding professionals who seek to sublimate their savoir-faire, while awakening the senses and creating unforgettable tasting experiences for guests.

The Chef&Sommelier™ collections are part of a world of innovation, passion, elegance and exacting standards.

With Chef&Sommelier™, make way for pleasure, creativity, discovery and shared authenticity!

It is reassuring to know that all Chef&Sommelier™ items are produced in Krysta™, a new-generation of crystal glass, which is made in France in the «Haut de France» region.

Chef&Sommelier™ is an Arc group brand, benefiting from the know-how and heritage of this major industrial group. It was founded in 1825 and has since become the world leader in tableware.

Today, Chef&Sommelier™ unveils the EXTRA-THIN collection, the unique extra-thin crystal glass manufactured in France.

Iconic collections

- Cabernet
- Cabernet Vins Jeunes
- Open'Up

Novelties

- Evidence
- Exaltation
- Galea
- Mylla





Guaranteeing food safety

Glass, by its very nature, presents key advantages in terms of food safety: it is an inert material that does not leech into food. It does not transmit flavors or odors and preserves the vitamins in the foods that it contains.

Microwave cooking or reheating in glass containers does not cause any interaction with food, making glass a trusted material for consumers.

The Arc group is constantly innovating in order to guarantee the most stringent food safety possible.

In 2010, the Group ceased all lead crystal production. Today, the Arc glassware collections in the premium segment are made from Krysta™, a perfectly transparent crystalline that is able to preserve the sonority of true crystal.

More recently, in 2018, the Group achieved a new accomplishment by offering self-colored opal glass dishware. Glassware manufacturers have never before been able to create opal dishware using such bright colors.

As for the last 20 years, all decor from the collections sold under the Group's brands has been manufactured without lead. The Smart Cuisine culinary collection was voted Product of the Year in France. The collection is made of culinary opal which is 30% lighter than traditional materials used for baking dishes. Also three times more resistant to shocks than porcelain, it is easy to switch from the oven to the table.





Environment

Glass is an inherently virtuous material: inert, safe for health, and virtually infinitely recyclable. Aware of its responsibility as an industrial leader, the Arc group has placed sustainability at the heart of its strategy through its «Arc Responsible» program. This comprehensive approach aims to reconcile industrial performance and environmental responsibility throughout the entire product lifecycle.

To reduce the environmental footprint of its collections, the Group integrates eco-design from the development phase. Teams work to optimize the weight of items without compromising their strength. This minimalist approach saves raw materials and reduces the energy required for melting and transportation, while offering products with optimized design.

Faced with the challenges of waste reduction, Arc positions its products as sustainable alternatives to single-use items. Designed to last, glass products (and especially tempered glass) withstand intensive washing cycles and impacts, thus promoting long-term reuse, both for individuals and catering professionals. Given the energy-intensive nature of the glass industry, decarbonization is the Group's industrial priority. Arc is transforming its production facilities to reduce its atmospheric emissions and fossil fuel consumption. This transition involves the continuous improvement of energy efficiency in its factories, the use of electricity for glass melting (more than a third of the Group's furnaces are electric), and increasing the share of renewable energy in the energy mix of its various sites worldwide.

Arc is committed to limiting the extraction of natural resources. Internally, the Group has implemented circular economy loops that systematically reintegrate production waste (internal cullet) into its furnaces to manufacture new glass. In parallel, the company is working to conserve water resources by prioritizing closed-loop systems at its production sites. Finally, Arc actively collaborates with stakeholders in the glass sorting and collection sectors to structure recycling circuits for end-of-life tableware.



Global presence

A world leader in its business, the Arc group is present in many regions of the world, through its production sites, its distribution subsidiaries and its liaison offices. This global presence allows the Group to adapt its offer to the uses and expectations of consumers, while limiting transport and logistics costs.

Production sites

France (Arques, Hauts-de-France)

United States (Millville, New Jersey)

China (Nanjing, Jiangsu Province)

United Arab Emirates (Ras Al Khaimah)

Distribution Subsidiaries

Australia

United-States

Italy

United-Kingdom

Turkey





Our markets

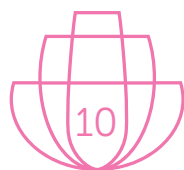
The Arc group is present in a wide range of markets:

- Tabletop (glasses, stemmed glasses, carafes, plates, small bowls, hot beverage glassware, mixing bowls, etc.)
- Food storage containers (lunch boxes, bulk purchase and take-out containers, etc.)
- Bakeware/Ovenware (baking dishes, pie pans, ramekins, etc.)
- Containers for the agro-food industry (mustard/condiment jars, pickle jars, etc.)
- Custom-made solutions for professionals and manufacturers (candle jars, beer mugs, personalized and promotions items, etc.)
- Accessories (vases, ashtrays, pitchers, jugs, butter dishes, jam jars, etc.)

Because of the span of its products, the Arc group reaches a wide variety of target audiences:

- End consumers through its own web sites, Ecommerce and retail shops
- Mass retail (food and non-food)
- Selective retail
- Wine merchants
- Hotels
- Restaurants
- Bars and cafés
- Institutional (schools, hospitals, retirement homes, company cafeterias)
- Manufacturers and suppliers of finished and semi-finished products
- Marketing services (advertising, premium/gift and loyalty programs)
- ECommerce

The Arc group supplies a large number of iconic brands, including Coca-Cola, McDonald's or Heineken, as well as major international hotel chains such as Accor, Hilton, and Radisson.



A group undergoing profound transformations

Arc had been undertaking far-reaching transformation at a human, technological, and financial level for several years when the global crisis hit in 2022. The shifting landscape obliged the Group to review its strategy and put in emergency measures to ensure the continuity going forward.

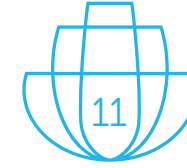
The entire Arc team is currently meeting major challenges, including producing efficiently with responsible methods, safeguarding profitability, proposing a product range that meets our customers' needs, and creating disruptive innovations for the market.

On the workforce front, Arc must renew its personnel. It means that there will be a whole new generation of glassmakers to recruit and train to preserve our most precious asset: expertise. A successful transfer of knowledge from the older generation to new employees is of capital importance. The Arques site is the eighth French industrial site for job numbers.

On the technological front, the Group was facing an equally important challenge: the transformation of its production equipment, designed to meet improved working conditions and safety requirements, while increasing capacity, agility, and profitability. These last years, Arc launched a new wave of modernization.

These changes mobilize significant financial resources: In 2025, the Arc group invested €40 million, 10% of which went to Research and Development.





Arc group,
the global leader in tableware

6 100
employees

3 M
items
produced every day

688 M€
revenue
in 2024

50 M€
invested
in 2024

4
brands

3
distribution networks
Consumer Goods
Food Service
Arc Customised Glass

4
production sites
worldwide

Arc's Governance

Nick Hodler, *Group & Europe CEO and member of the Board of Directors*

Eric Trupin, *Group & Europe CFO/CIO*

Joël Corcessin, *Group General Counsel*

Grégoire Nollet, *Group VP Engineering*

Jean-François Decroocq, *Group & Europe VP Operational Excellence*

Fabien Klimsza, *Americas CEO*

Gwenaëlle L'Hénoret, *Africa-Middle East-India CEO*

Nicolas More, *Asia-Pacific CEO*



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